AGENDA

SOUTH CAROLINA WORKERS' COMPENSATION COMMISSION

1333 Main Street, 5th Floor Columbia, South Carolina 29201

October 19, 2015 - 10:30 a.m.

Commission Hearing Room A

This meeting agenda was posted prior to the meeting and proper advance notice was made to all concerned parties in compliance with requirements in the Freedom of Information Act.

1.	CALL TO ORDER	CHAIRMAN BECK
2.	APPROVAL OF AGENDA OF BUSINESS MEETING OF OCTOBER 19, 2015	CHAIRMAN BECK
3.	APPROVAL OF MINUTES OF THE BUSINESS MEETING OF SEPTEMBER 21, 2015 (Tab 1)	CHAIRMAN BECK
4.	GENERAL ANNOUNCEMENTS	MR. CANNON
5.	APPLICATIONS FOR APPROVAL TO SELF-INSURE (Tab 2)	MR. SMITH
6.	DEPARTMENT DIRECTORS' REPORTS Human Resources (Tab 3) Information Services (Tab 4) Insurance, Medical & Administrative Services (Tab 5 & 6) Claims (Tab 7) Judicial (Tab 8)	MS. OSBORNE MS. SPRANG MR. DUFFIELD MS. SPANN MS. BRACY
7.	EXECUTIVE DIRECTOR'S REPORT (Tab 9)	MR. CANNON
8.	OLD BUSINESS	CHAIRMAN BECK
9.	NEW BUSINESS A. Debit Card Advisory Committee Recommendation (Tab 10) B. Budget Request FY 2016-17 (Tab 11)	CHAIRMAN BECK Mr. Cannon Mr. Cannon
10.	ADJOURNMENT	CHAIRMAN BECK

Table of Contents

1	Approval of Minutes of the Business Meeting of September 21, 2015
2	Self-Insurance
3	Human Resources
4	Information Services
5	Insurance, Medical & Administrative Services
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7	Claims
8	Judicial
9	Executive Director's Report
10	Debit Card Advisory Committee Recommendation
11	Budget Request FY 2016-17

THE SOUTH CAROLINA WORKERS' COMPENSATION COMMISSION BUSINESS MEETING

Monday, September 21, 2015

A Business Meeting of the South Carolina Workers' Compensation Commission was held in Hearing Room A of the Workers' Compensation Commission on Monday, September 21, 2015, at 10:30 a.m. The meeting agenda was posted prior to the meeting and proper advance notice was made to all concerned parties in compliance with requirements in the Freedom of Information Act. The following Commissioners were present:

T. SCOTT BECK, CHAIRMAN
SUSAN S. BARDEN, VICE CHAIR
R. MICHAEL CAMPBELL, II, COMMISSIONER
MELODY L. JAMES. COMMISSIONER
GENE MCCASKILL, COMMISSIONER
AISHA TAYLOR, COMMISSIONER
AVERY B. WILKERSON, JR., COMMISSIONER

Present also were: Gary Cannon, Executive Director; Amy Bracy, Judicial Director; Wayne Ducote, Coverage & Compliance Director; Grant Duffield, Insurance, Medical & Administrative Services Director; Alicia Osborne, Human Resources Manager; Keith Roberts, Attorney; Marlene Johnson-Moore, Law Clerk; W.C. Smith, Self-Insurance Director; Sonji Spann, Claims Director; Sandee Sprang, IT Director; and Amanda Underhill, Business Analyst. Also present was Clara Smith, Injured Workers' Advocates, was also present.

Chairman Beck called the meeting to order at 10:40 a.m.

AGENDA

Commissioner Barden moved that the agenda be approved. Commissioner McCaskill seconded the motion, and the motion was approved.

APPROVAL OF MINUTES - BUSINESS MEETING OF AUGUST 17, 2015

Commissioner Barden moved that the minutes of the Business Meeting of August 17, 2015 be approved. Commissioner Taylor seconded the motion, and the motion was approved.

GENERAL ANNOUNCEMENTS

There were no general announcements.

APPLICATIONS FOR APPROVAL TO SELF-INSURE

Self-insurance applications were presented by W.C. Smith, Self-Insurance Director. Thirty (30) prospective members of two (2) funds were presented to the Commission for approval. The applications were:

Palmetto Timber Fund

Gordon Next Generation Logging, LLC

SC Home Builders SIF

All-In Builders, LLC

Andrew Dill dba Dill Contracting Brothers Stone & Brick, LLC Cabintree of SC, LLC Collins Asphalt of the Upstate, Inc. Elmer Flores dba Flores Painting Harrell Interior Componets, LLC Heart & Soul with Passion HSB, Inc. Inviro Design & Consulting, LLC Jimmy L. Davis, Inc. JMJ Homes, LLC Jolly's Septic & Sewer Service JW Murphey, LLC Lee Woodrow W. III LM Thomas Builders, LLC Luis Brenes dba Brenes Tile & Flooring Mackerete, Inc. M&M Excavating, LLC Precision Total Home, LLC Reini Construction, LLC Rogers Custom Builders SHS Construction Services, LLC SM & Clean Take Pride Construction & Painting, LLC Terry Livingston Builders, LLC The Centric Group, LLC Tom Bigby Builders, Inc.

After examination of the applications, it was determined that each complied with the Commission's requirements and each was recommended for approval. Commissioner Wilkerson made the motion to approve the applications to self-insure, and Commissioner Barden seconded the motion. The motion was unanimously approved.

DEPARTMENT DIRECTORS' REPORTS

Wilson Company, LLC

The Department Directors presented their reports which were also submitted to the Commission in written form.

Human Resources Department

Alicia Osborne presented the Human Resources report for the period of August 1 through September 16, 2015. Ms. Osborne announced Open Enrollment for 2016 employee insurance updates is October 1-31, 2015.

Information Technology Department

Sandee Sprang presented the Information Services Department's report. Ms. Sprang pointed out the following highlights from the report:

• The email system migration to Office 365 is complete.

• IT completed the Virtualization Project Plan and began work on moving from physical servers to virtual services which will greatly improve the Commission's security posture.

• IT completed the documentation requirements for the development and

implementation of eCase re-face, and submitted to BravePoint to rewrite the software code for the Progress data management system.

Insurance, Medical & Administrative Services Department

Grant Duffield presented the Insurance, Medical & Administrative Services Department's report. Mr. Duffield said the Compliance Division is reviewing revenue metrics to assess the correlation between assessed fines and collected fines. For the month of August, the Lapse in Coverage Notification program registered 42 new registrants and issued five notices of potential lapse in coverage.

Mr. Duffield announced Mary Bates, Administrative Specialist, Data Services, will retire effective October 1, 2015. He said the Department is realigning duties and not filling the position. Chairman Beek said that he was pleased with the initiative of staff to generate ideas to save time, money, and efforts to streamline processes. Mr. Duffield commended Wayne Ducote for his leadership and spurring his staff for ideas.

Mr. Duffield announced the 2015 Medical Services Provider Manual was released on September 1, 2015.

Mr. Duffield presented the Summary of Revenues and Expenditures for the period ended August 31, 2015. Benchmark for August is 16.6%. The Commission's expenses are at 24%. Mr. Duffield reported the expenditure data is influenced by July's three payroll dates and the occurrence of several annual or semi-annual obligations. Commissioner James requested a more detailed report be provided periodically to see if something is out of skew. Mr. Duffield said he would provide a quarterly detailed report. Commissioner James asked about what items are included in the fringe budget. There was discussion.

Claims Department

Sonji Spann presented the Claims Department's report.

Ms. Spann reported the following for the month of August 2015:

- Closed 2,498 individual case files
- Received \$53,350 in fine revenue
- Claims examiners reviewed 703 individual case files
- 296 fines assessed
- 273 Form 18 fines assessed Ms. Spann said the number of Form 18 fines assessed in August is 42 less than the previous month, and is the lowest number reported since she began reviewing files. She has requested IT to review to ensure all files are being read.
- 12,446 forms processed
- 506 Form 18s processed through SROI
- 1,866 Form 18s received via Email
- 1,326 forms received via USPS

Ms. Spann gave an update on the file review project. She anticipates the project to be complete by the first of October.

Commissioner Taylor referred to the discussion at the September 2015 Commission Business Meeting on the decrease in number of individual case files reviewed by examiners. Ms. Spann explained that the paper file review project is handled by one examiner. Upon completion of the project, all claims examiners will review the files via the image system.

Judicial Department

Amy Bracy presented the Judicial Department's report. She reported the following for the month of August 2015:

- 91 Single Commissioner Hearings conducted
- 5 Full Commission Hearings conducted
- 252 informal conference cases

- 66 regulatory mediations scheduled
- 23 requested mediations
- 59 matters resolved in mediation with the receipt of Forms 70

In follow-up to Commissioner Taylor's question at the August 17, 2015 Business Meeting, Chairman Beck asked about the tracking of the number of informal conferences conducted versus the number of informal conferences resolved. Ms. Bracy stated that she met with Commissioner Taylor and upon their review of the data determined there is not any real changes taken place thus far this year in the informal conference system.

EXECUTIVE DIRECTOR'S REPORT

Gary Cannon, Executive Director, presented his report which was also submitted to the Commission in written form. He pointed out the following highlights from the report:

FY 2014-15 Accountability Report

The FY 2014-15 Accountability Report was submitted to the Office of State Budget on September 15, 2015 and is posted on the Commission's website.

Debit Card Ad Hoc Advisory Committee

Mr. Cannon announced the next meeting of the Debit Card Ad Hoc Advisory Committee is scheduled for Wednesday, September 23, 2015, at 2:00 p.m.

Narcotics Use Ad Hoc Advisory Committee

Mr. Cannon reported a preliminary draft of the proposed recommendations were prepared and submitted to Chairman Ric Davis. The next meeting has not been scheduled.

OLD BUSINESS

A. Proposed Amendments to Regulations

Mr. Cannon said the Commission was presented a proposed timeline for preparing and submitting changes to the Commission's regulation, Chapter 67, and a summary of the proposed changes at the August 2015 business meeting. He said the Commission took no action and voted to carry the matter over. He reported that on August 27 Keith Roberts, Staff Legal Counsel, provided the Commissioners, per their request, the additional language of the proposed amendments. Following discussion, Commissioners requested a work session be held for the purpose of reviewing the proposed changes to the regulations.

Motion to Carry Over Proposed Timeline and Notice of Drafting

Commissioner Barden moved to carry over the matter. Commissioner Taylor seconded the motion. The vote was taken, and the motion was approved. Chairman Beck instructed Mr. Cannon to schedule and properly notice the work session.

NEW BUSINESS

A. Approval of Statement of Work - Technology Services

Mr. Cannon presented a recommendation to approve the Statement of Work (SOW) to the Master Services Agreement from BravePoint for professional services to rewrite the software code for the Progress data management system. The estimated cost of the project is \$80,721.

Motion to Approve Statement of Work - Technology Services

Commissioner Wilkerson made the motion to approve the recommendation as presented. Commissioner McCaskill seconded the motion. The motion was unanimously approved.

B. Commissioners Annual Ethics Training

Mr. Cannon presented a recommendation to schedule the required annual Ethics and Administration Procedures Act training for the Commissioners and their administrative assistants on Monday, November 16, 2015 from 1:00 p.m. until 4:00 p.m.

Motion to Approve Date of the Required Annual Ethics and APA Training

Commissioner Barden made the motion to approve November 16, 2015 from 1:00 –4:00 p.m. for the annual Ethics and APA training. Commissioner Taylor seconded the motion. The motion was unanimously approved

C. FY2014-15 Annual Report

Mr. Cannon reviewed the Annual Report for FY 2014-2015. The report contains highlights of the key activities and accomplishments of the Commission for the 12-month period ending June 30, 2015

ADJOURNMENT

Commissioner Barden made the motion to adjourn. Commissioner McCaskill seconded the motion, and the motion was approved.

The September 21, 2015 meeting of the South Carolina Workers' Compensation Commission adjourned at 11:16 a.m.

Reported October 19, 2015 Kim Ballentine Office of the Executive Director

MEMORANDUM

Date: October 14, 2015

TO: Mr. Gary Cannon

Executive Director

FROM: Alicia Osborne

Human Resources

SUBJECT: Human Resources Report Period of September 17, 2015 to October 14, 2015

Below is a summary of the Human Resources activity for the period of September 17 October 14, 2015.

Employee Relations (ER)

- Ongoing Workers' Compensation Injuries
 - o Three active claims
 - Treatment being sought in two cases;
 - Pending closure of third claim
- Workforce Planning
 - o Ongoing Special Projects in Claims
- Monitored weather conditions during the inclement/hazardous weather in October
 - o Notified staff of closings
- FMLA
 - o Two ongoing cases
- EPMS
 - Assisting managers and supervisors with EPMS submissions
 - o Reviewed submitted EPMS forms

Benefits

- Attended 2015 Benefits At Work conference September 1st
 - Update to staff at next all-employee meeting
- Added temporary hire to insurance after explaining benefits
- Closed out retiree's insurance, retirement, leave and payroll
 - Obtained and presented Governor and agency certificates of appreciation

State Human Resources Division (SHRD)

- Received training on reclassification when equivalency is required
- Submitted revised EPMS policy with wording to include new combined PD/EPMS form
 - o Policy is still pending review at SHRD

Fiscal Responsibilities (w/ Fiscal Technician II)

- Approved 64 SCEIS financial transactions
 - o Within the SCEIS system approved documents and travel requests submitted by the Fiscal Technician and Director of IMAS for August and September to date
 - Expedited processing as requested

Reports

• Ran SCEIS Deductions Not Taken / Arrears report

- o Report is cleared
- Ran SCEIS Wage Type Report
 - No discrepancies
- Time Administration
 - o Approved Leave as requested by supervisors and commissioners
 - o Assisted Employees with leave corrections and working time corrections
 - o Notified supervisors and employees of missing time and ensured it was keyed in.
- EEOC Census Update
 - o Submitted report to EEOC
 - o Began preparing for EEOC report to the General Assembly (due in October)

SCEIS

- Reports
 - Worked on requests by Executive Director
- Assisted staff with minor SCEIS concerns
- Adjusted withholdings due to upcoming bonus on 10/16
- Closed out temporary hire in SCEIS; delimited position
- Added new roles for HR Manager SRM view; Shopping Cart approver
- Contacted SCEIS to reassign expense reports as needed when approvers were unavailable
- Corrected a missing deduction (system error) for staff
- Assisted staff with travel expense report submissions
- Recouped Holiday Comp payout
 - o Re-emphasized to relevant staff the importance of date selection in SCEIS

Mandatory All Employee Meeting - September 24, 2015

- o Created Agenda
- o Arranged for United Way presentation for Kick Off
- Presented Open Enrollment updates to staff

Miscellaneous

- Meeting(s) attended onsite
 - o IT Manager II Security Training September 24th
 - o Open Enrollment = Met with five (5) staff members
- SCEIS User Meeting August 28, 2015
- Went to SC PRT to receive additional training on NeoGov September 18th
- Employment verifications (1)
- HR Advisory September 30th
- Flu Shot Clinic -- September 24th
- Social Committee
 - Breast Cancer Walk October 17th
 - o Tailgate Potluck October 23rd
 - o Holiday Luncheon December 14th

State of South Carolina

1333 Main St. Suite 500 P.O. Box 1715 Columbia, S.C. 29202-1715



Tel (803) 737-5700 Fax (803) 737-1258 www wee se gov

Workers' Compensation Commission

To:

Gary Cannon

SCWCC Executive Director Sandee Sprang, IT Director

From: Date:

October 13, 2015

Subject: IT Department September 2015 Full Commission Report

IT Department Activities for the Month of September 2015

DTO Infrastructure

- Duane continues to lead our effort with DTO to upgrade Progress software and implement on virtual servers. We are close to establishing our development system in the new environment.
- DTO installed Unified Threat Management Devices at state Internet access points in an effort to improve our information security posture. IT performed testing after features were installed to verify SCWCC functionality. As a result, IT had fewer virus incidents in September.
- Amanda continues to work with DTO to coordinate an upgrade our imaging system, OnBase to version 13. Several workflow process changes are required to support the new version.

Production Issues

- Amanda worked EDI trading partners to research and resolve EDI transaction errors. One additional trading partner was approved to submit SROI - SA transactions in September.
- Duane researched and resolved several invoice / payment errors for staff.
- Amanda and Duane created several ad hoc reports for Executive Staff.
- Duane researched system impact of carrier dismissal from a claim, while retaining employer involvement.

Desktop Support

Brian handles most desktop support issues. During the past month this has included addressing problems related to passwords, VPN access, and printers and other hardware. Brian also routinely provides user assistance for OnBase, eCase and secure email.

Projects

- The back-scanning of files project continues. Amanda designed and implemented a process for converting the balance of SCWCC paper claim files into fully indexed image files. The Conversion process is underway under the management of the Claims Director.
- The modernization of the eCase web portal system was initiated and development is underway with Progress/Bravepoint. Duane assisted Progress developers with setting up the development environment this month.

- Sandee completed the agency's 2015 Security Review and IT Plan in accordance Provisos 117.118 and 117.132; each were submitted to the Department of Administration.
- Sandee completed the IT budget, project planning and justifications for FY 2016-2017.
- Sandee completed the upgrade plans for the VoIP phone system; completion of this project is contingent upon the successful configuration, installation and operation of the new switches.
- Sandee completed the review and selection of mandatory training modules within the SANS training Program. 16 modules have been selected as "required training" for all employees per state regulations. HR will take over the deployment of this training program once the system is configured.

Meetings

- o Duane participated in the IAIABC EDI Claims Committee conference call.
- Sandee participated in Privacy Workshop sponsored by the State's Information Security Department.

Training

O Amanda completed training for the Certified Business Analyst Professional (CBAP) designation. Her application has been approved to sit for the certification exam scheduled for November 23, 2015.

State of South Carolina



Workers' Compensation Commission

To: Mr. Gary Cannon

From:

Grant Duffield

Date: 14 - Oct - 2015

SCWCC Executive Director

IMAS Director

Subj: Insurance, Medical and Administrative Services Department

September 2015 Full Commission Report

Please find attached information provided to summarize the status and workflow of initiatives currently underway within the Insurance, Medical and Administrative Services (IMAS) Department.

In addition to the statistical data provided, please be advised of the following workflow initiatives:

Compliance Division	Reviewing organizational structure.	
	2. Reviewing revenue metrics.	
Coverage Division	Working with staff to review workflow processes and explore	
_	opportunities to enhance service provision.	
	2. Lapse in Coverage: 30 new registrants; 5 notifications sent	
	3. Restructured duties and workflow in Data division	
Medical Services	Implemented new 2015 MSPM.	
	2. Released initial edits to MSPM.	
	3. Working with MedAssets and IT to improve Medical Bill reviews.	
Administrative Svcs	Working through Year End reporting for CG's office.	
	2. Finalized 2016-17 Budget data.	
IMAS Administration:	1. Working with Division Mgrs to provide cross coordination of mgmt.	
	functions.	
	2. Working with Executive Team concerning strategic planning and future	ure
	needs forecasting.	
	Sending Fiscal Tech for advanced SCEIS training.	

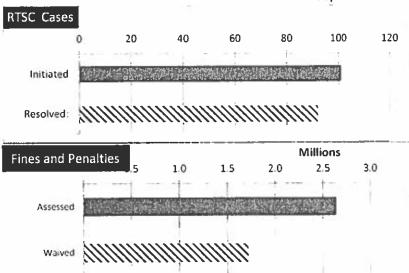
Mr. Cannon, while this summary is in no way all-inclusive, it may serve to assist you and our Commissioners in understanding the key initiatives underway in the IMAS Department and provide measures by which the Department's effectiveness can be gauged. IMAS welcomes any guidance that you and/or our Commissioners can provide concerning our performance and direction.

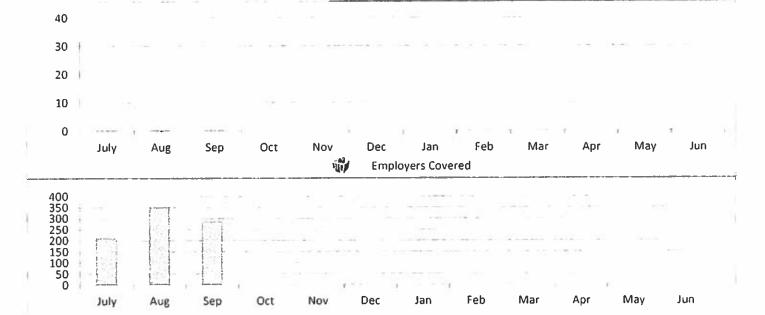
Employers Obtaining Coverage

The Compliance Division works with great diligence to help uninsured employers become compliant with the South Carolina Workers' Compensation Act. Year to date, the Compliance Division has compelled 61 employers in South Carolina to come into compliance with the Act. In so doing, approximately 567 previously uninsured workers are now properly covered.

Penalties Waived

Although the Division has assessed \$ 2.6m in fines, over 65% of those fines (\$1.7m) have been waived or rescinded as employers have either obtained insurance coverage or were found not to be subject to the Act.



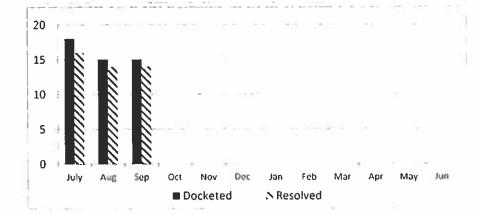


Employees Affected

Carrier Rule to Show Cause Hearings

The Compliance Division manages the Rule to Show Cause process involving the recovery of outstanding carrier fines and penalties. In the month of September 2015, 15 carrier RTSC cases were docketed; 14 cases were resolved and \$11,183 was recovered.

Year to date, 48 carrier RTSC cases have been docketed, 44 cases have been resolved and \$47,975 has been recovered.



Carryover Caseload:

The Compliance Division closed September 2015 with 364 cases active, compared to an active caseload of 165 at the close of September 2014.

Cases Resolved:

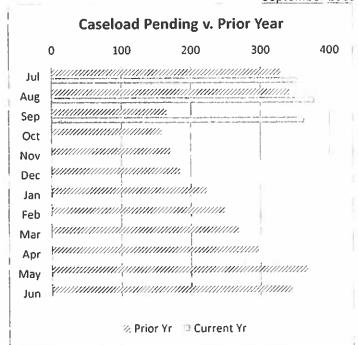
Due to the decrease in carry-over, greater effort is focused on case resolution. For the month of September 2015, Compliance Division staff closed-out 153 cases.

Compliance Fines:

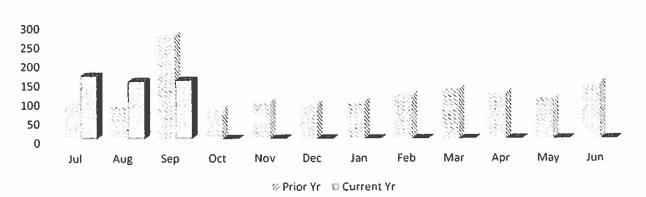
In September 2015, the Compliance Division collected \$92,995 in fines and penalties. Year to Date, the Compliance Division has collected \$320,210 in fines.

Year to Date vs Prior Year Total (906,833): 35%. Sept 2015 vs. Sept 2014: 194%

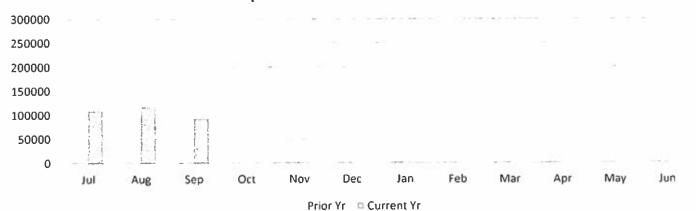
Year to date 2015 (July, Aug, Sept) vs YTD 2014: 331% Current Year End trend is 141% of 2014-2015.



Cases Resolved v. Prior Year



Compliance Fines Collected v. Prior Year



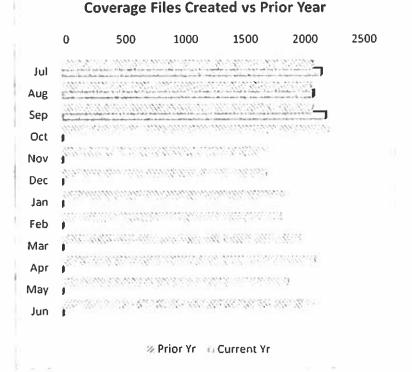
WCC Claim Files:

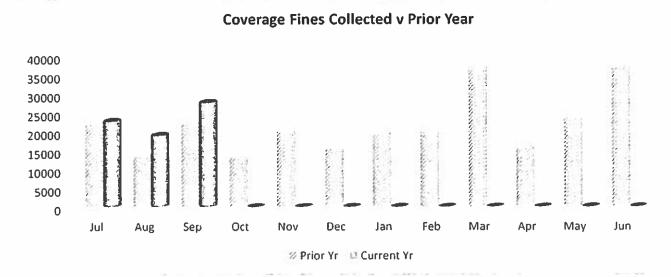
In September 2015, the Coverage Division recieved a total of 2,203 WCC Claim files. Of these, 1,849 were created through proper carrier filing of a 12A, and 354 were generated as a result of a Form 50 claim filing. Year to Date, 6,471 Claim files have been created which is 27% of claim file volume prior year (23,682).

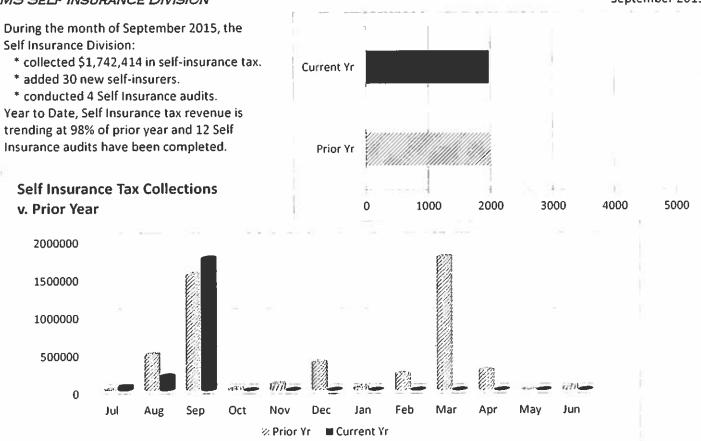
Coverage Fines:

The Coverage Division collected \$27,550 in fine revenue in September 2015, as compared to \$21,800 in Coverage fines/penalties accrued during September 2014. Year on Year, Coverage fines are at 27% of collections for prior year.

Coverage Division fines represent 8% of the Commission's annual earmarked budget.

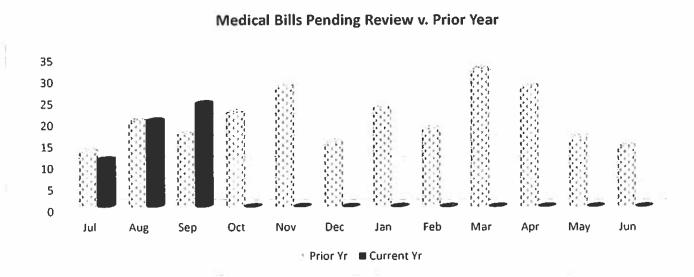






IMS MEDICAL SERVICES DIVISION

In September 2015, the Medical Services Division began the month with 20 bills pending review, received an additional 10 bills for review, conducted 6 bill reviews and ended the month with 24 bills pending.



Summary of Fiscal Activity - September 2015

Operational Funding

The Workers' Compensation Commission derives its operational funding from three sources: General Fund Appropriation; Earmarked Funds (earned revenue); and Appropriated Fund Balance. The Commission's Fund Balance is supported by the retention of the greater of one half of Self Insurance Tax receipts or \$2.4m annually.

For the month of September 2015, the Commission's operational funding of \$528,556 was received as follows:

General Fund Appropriation: \$165,289 Earmarked Funds: \$259,925 Fund Balance: \$103,342

Self Insurance Tax Received:
September 2015: \$ 1,742,414
FY15-16 (YTD): \$ 1,973,538

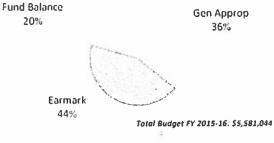
Operational Expenditures

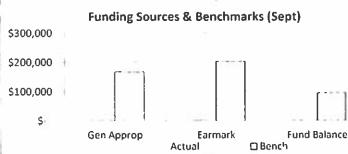
The Workers' Compensation Commission has budgeted expenditures for FY 2015-16 in the amount of \$5,581,044. In the current budget year, slightly more than 74% of budgeted costs are personnel related.

In September 2015, the Commission had expenditures totaling \$528,556. The standard benchmark for third period (September) is 25%. At the close of September 2015, the Commission's overall fiscal performance vs budget is as follows:

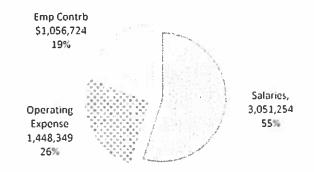
Total Expenses Incurred: 27% of budget Gen Appropriation Received: 25% of budget Earmarked Revenue Recieved: 29% of budget Draw on Fund Balance: 24% of budget

Funding Sources

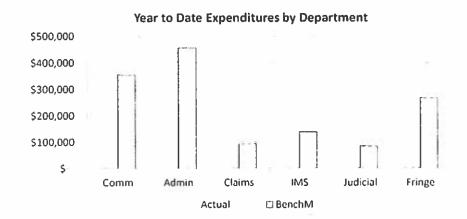


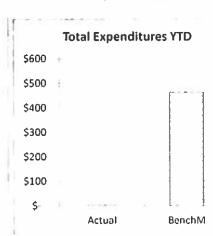


FY 2015-16 Expenditure Budget



Total Budget FY 2015-16: \$5,581,044





South Carolina Workers' Compensation Commission Summary of Revenues and Expenditures 2015-16 Budget September 2015 - Period 3

Funding and Appropriations

Period	3		Annual				Annual		Sept	Y	ear to Date		Budget	Sept	Annual
			Budgot	Ar	nend		Final	F	Roceived		Received	F	Remaining	Rcvd %	Rcvd %
General	Fund Approp	\$	1,984,261	\$	9,491	S	1,993,752	\$	165,289	\$	495,867		1,497,885	8 3%	25 0%
Earmark	ed Funds								18						
	Training Reg Fee		5,000			\$	5,000		60	\$	810		4,190		
	Sale of Publications		8,000			\$	8,000			\$	2,800		5,200]
	Award Review Fee		73,000			\$	73,000		3300	S	8.700		64,300		
	Sale of Photocopies		88,000			5	88,000		7648	\$	16,807		71,193		
	WC Violation Fee		1,660,000			\$	1,660,000		186360	\$	537.389		1,122,611		
	Listings and Labels		25,000			\$	25,000		2865	Ş	5,525		19,475		
	WC Hearing Fee		562,000			\$	562,000		56650	\$	133,525		428,475		
	Parking		5,900			\$	5,900		505	S	1,520		4,380		
	Other		2000			\$	2,000		2537	\$	3,015		(1,015)		
TU	Earmarked Funds	\$	2,428,900			\$	2,428,900	\$	259,925	\$	710,091	\$	1,718,809	10 7%	29 2%
		_													
	M Fund Balance	\$	1,143.166	<u> </u>		\$	1.143.166	S	103,342	\$	275.164		868.002		
GF	Carry Forward			\$ 1	15.226	\$	15.226	_		\$	79		15,226		
						$ldsymbol{ldsymbol{ldsymbol{eta}}}$		_		$ldsymbol{le}}}}}}$,,,,		
Total Fun	iding_	\$	5,556.327	S 2	24.717	\$	5,581.044			\$	1.481.122	\$	4,099,922		

South Carolina Workers' Compensation Commission Summary of Revenues and Expenditures 2015-16 Budget September 2015 - Period 3

		Se	ptember 201	5 - Period 3				
Expenditures								
Bench: 25.0%	Annual		Annual	Sept	Year to Date	Budget	Sept	Annual
	Budget	Amend	Final	Spend	Spend	Remaining	Spend %	Spend %
Commissioners								
Personnel GA	1,133,336		1,133,336	100,129	300,076			
Personnel EM	7.6			0.40	- 22			
Til Pers	1,133,336		1,133,336	100,129	300,076	833,260	9%	26%
Expense GA	1.8		50	(2*)	107			
Expense EM	285,700		285.700	13,836	64 644			ļ <u></u>
Ttl Expense	285,700		285,700	13,836	64,644	221,056	5%	23%
Total Comm	S 1,419,036		\$ 1,419,036	\$ 113,965	\$ 364,720	S 1,054,316	8%	26%
Administration				•				
Personnel GA	146,007		146,007	12,755	38,267			1
Personnel EM	606,119		606,119	30,844	103,395			-
Til Pers	752.126		752.126	43,599	141,662	610,464	6%	19%
Expense GA	75,000		75,000	43,333	141,002	010,404	- 070	1370
Expense EM	1,000,649		1,000,649	140.230	314,144			-
Ttl Expense			1,075,649	140.230	314,144	761,505	13%	29%
Total Admin	\$ 1,827,775		\$ 1,827,775	\$ 183,829	\$ 455,806	\$ 1,371,969	10%	25%
Claims								
Personnel GA	77,223		77,223	6,377	19,125			
Personnel EM	272,010		272,010	25,999	79,861			
Tti Pers	349,233		349,233	32,376	98,986	250,247	9%	28%
Expense GA	0.10,200		0.10,200	52,570	30,303	200,211		20.0
Expense EM	19,700		19,700	1,538	5,644			i
Ttl Expense	19,700		19,700	1,538	5,644	14,056	8%	29%
Total Claims	\$ 368,933		\$ 368,933	\$ 33,914	\$ 104,630	\$ 264,303	9%	28%
IMS								
Personnel GA	26,632		26,632	2,219	6,658			I
Personnel EM	467,881		467,881	42,375	126,358			
Ttl Pers	494,513		494,513	44,594	133,016	361,497	9%	27%
Expense GA			83					
Expense EM	54,500		54,500	3,995	33,584			
Ttl Expense	54,500		54.500	3,995	33,584	20,916	7%	62%
Total IMS	\$ 549,013		\$ 549,013	\$ 48,589	\$ 166,600	\$ 382,413	9%	30%
rotar ims	3 343,013		\$ 545,015	3 40,303	3 100,000	3 302,413	370	30%
Judicial								
Personnel GA	29,267		29,267	3347	· .			
Personnel EM	292,779		292,779	27,358	82,073			
Till Pers	322,046		322,046	27,358	82,073	239,973	8%	25%
Expense GA	7027		£2	-	-			
Expense EM	12,800		12,800	861	3,969			
Tti Expense	12,800		12,800	861	3,969	8.831	7%	31%
Total Judicial	\$ 334,846		\$ 334,846	\$ 28,219	\$ 86,042	\$ 248,804	8%	26%
	55 ()5 (5)		55.75.15	,	1 0010.00	2,		1 2010
Employer Contribution				1	· · · · · · · · · · · · · · · · · · ·			
GA	496,796	9,491	506.287	74,007	147,403			
EM	559,928		559,928	46.033	155,921	. =00.004	4.400	2004
Ttl Fringe	\$ 1,056,724		\$ 1,066,215	120,040	\$ 303.324	\$ 762,891	11%	28%
Total Agency							919.5	32.000
Til GA	1,984,261	9,491	1,993,752	195,487	511,529	1,482,223	10%	26%
TUEM	3,572,066		3,572,066	333,069	969,593	2,602,473	9%	27%
GF Carry Fwd	11811	15,226	15,226		- 39	15,226	0%	0%
Total Agency	\$ 5,556,327	\$ 24,717	\$ 5,581,044	\$ 528,556	\$ 1,481,122	\$ 4,099,922	9%	27%

State of South Carolina

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Workers' Compensation Commission

MEMORANDUM

To: Gary Cannon, Executive Director

From: Sonji Spann, Claims Director

Date: October 3, 2015

Re: Claims Department October 2015 Full Commission Report

Please find attached information provided to summarize key workflow benchmarks related to the functions of the Claims Department. In addition to the statistical data provided herein, please note the following information:

	Sept 2015	Aug 2015	Sept 2014
Individual Case Files Closed	2,613	2,355	2,509
Fine Revenue Collected	\$56,200	\$53,350	\$51,650
# of individual case files reviewed by examiners	907	703	886
Total Fines	316	296	478
Form 18 Fines	288	273	386
Total Forms Processed	13,127	12,446	12,639
SROI	582	506	
Email 18's	1976	1866	1536
USPS	2,413	2,276	2,885

The Claims Department continues their efforts to educate the stakeholders: Will Harbison/Liberty Mutual Corp and Bob Quinn/ Publix

Memorandum October 3, 2015 Page 2

SPECIAL PROJECT

	Sept 2015	Aug 2015	July 2015
Individual Case Files Closed	285	337	244
# of individual case files reviewed by examiner	679	473	421
Total Fines	26	13	8

The Special Project has been completed. It was discovered that 1200 open files had documents scanned as "one" document instead of naming each document individually for an easy search. DiAnn Davis is reviewing each file to separate each document and index it with the correct document type.

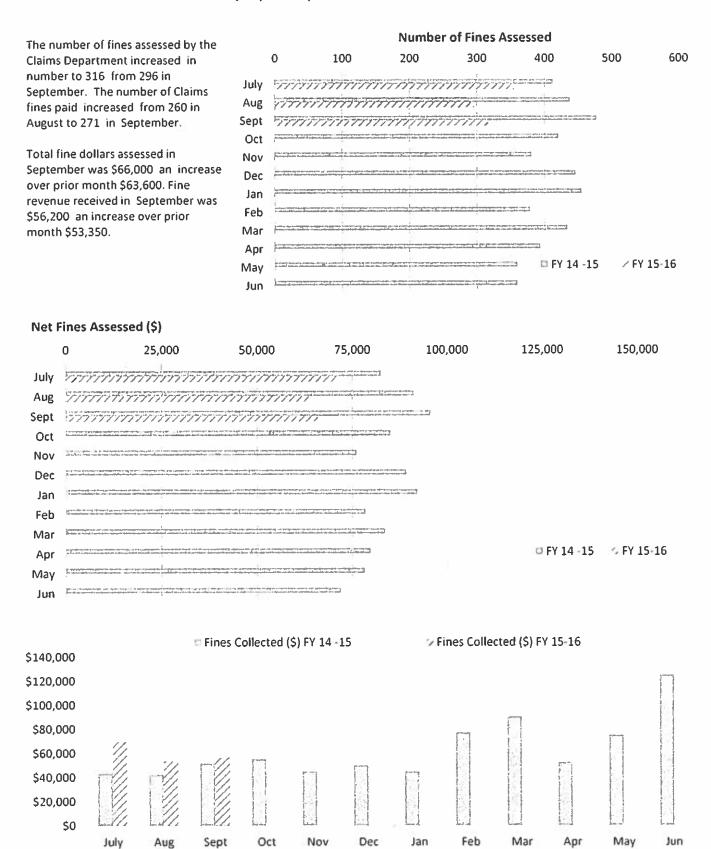
	Five Year Claims Fine	ims Fine Co	Collection History	story								
	FY 2011-2012, 2012-2013, 2013-2014, 2014-2015 and 2015-2016	2, 2012-2013	, 2013-201	4, 2014-201	5 and 2015-	2016					† †	
	VluC	August	Sept	Oct	Nov	Dec	Jan	Febi	March	April	May	June
2011-2012	111,875	103,800	83,300	81,300	85,100	110,7001	126,700	120,225	116,915	100,200	61,050	90,450
2012-2013	80,825	69,100	57,075	91,925	64,825	65,950	60,550)	79,875	67,0001	56,650)	47,550	48,500
2013-2014	42,3501	21,900	35,050	110,350	57,425	20,900	27,000	38,5501	73,1001	45,350	52,550	31,200
2014-2015	43,3001	42,100	51,650	55,100	44,750	49,900	44,700	77,100	90,200	52,250	74,750	124,800
2015-2016	69,250	53,350	56,200					1	-		†	

					STAT	CLAIMS DEPARTMENT REPORT ISTICS FOR FISCAL YEAR 2015-2	S DEPAI FOR FIS	CAL YE	STATISTICS FOR FISCAL YEAR 2015-2016	16		1	1	
	i (1			Pr	pared (Prepared October 1, 2015	2015					
. Claims Services Division	: i	ł i				1								
	July	August	Sept	Oct	Nov	: 1	Dec	Jan	Feb	March	April	Мау	June	Total
Forms 15-1	1,186	1,208	1,273											3,667
Forms 15-Il/Forms 17	903	931	981		,	i						1		2,815
Forms 16 for PP/Disf	239	250			1	ļ			1					730
Forms 18	4,632	4,648	4				1							14,251
Forms 20	839	723												2,497
Form 50 Claims Only	299		288			į.	1							897
Form 61	711		693		į	ĺ								2,138
Letters of Rep	222	198	240				5			i				099
Clinchers	810		801			1	1					1		2,423
Third Party Settlements	32		35											103
SSA Requests for Info	8	86	26		+ 0									244
Cases Closed	2,358	2,355	2,613		ł	1								7,326
Cases Reviewed	845	703	206						1		e 17			2,455
Total	13.166	13.006 14.034	14.034		! -0	0	0		0	0		0	0	40,206

		1		CLAIMS DEPARTMENT REPORT	JEPARTIN	ENT REP	ORT		ŧ	,			1
				STATISTICS FOR FISCAL YEAR 2015 - 2016	S FOR F	ISCAL YE	AR 2015.	. 2016			ł	,	
Fines per Form				Prepared October 1,	October 1	l_=1				1			
	A yluc	August	Sept Oct	Nov	Dec	Jan	Feb	March	April	May	June	Total	
Assessed Form 15I	15	ເດ										(.)	34
Assessed Form 15II	Ξ	6	4								6 9		14
Assessed Form 15S	~	0	0	1									_
Assessed Form 17	τ-	4	Ŋ									-	10
Assessed Form 18	315	273	288								. 1	80	876
Assessed Form 19	0	0	0										0
Assessed Denial Letter	o	8	4									. 4	21
Assessed Requests	3	3	-										7
Paid Form 15I	\$2,600	\$2,000	\$1,400		ň.							s	6,000
Paid Form 15II	2800	\$600	\$800			6 1						s	2,200
Paid Form 15S	\$0	\$200	\$0									ဟ	200
Paid Form 17	\$200	\$200	\$1,000									s	1,400
Paid Form 18	\$64,850	\$48,550 \$52,000	\$52,000	1					,			S	165,400
Paid Form 19	08	0\$	80					6 3				S	•
Paid Denial Letter	\$200	\$800	\$800									S	1,800
Paid Request	009\$	\$1,000	\$200									S	1,800
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					CL	AIMS DEF	ARTMEN"	CLAIMS DEPARTMENT REPORT					
	1				STATIST	ICS FOR	FISCAL YE	STATISTICS FOR FISCAL YEAR 2015 - 2016	016				
						Prepare	Prepared October 1, 2015	1, 2015					
II. Total Fines Assessed by Claims Department	by Claims Dep	artment	1				1		į			1	
	7		i				1						
	July	August	Sept	Ö	Nov	Dec	Jan	Feb	March	April	May	June	Total
# Assessed	355	296	316										296
# Rescinded	37	28	35						:			+	100
# Reduced	₩.	0	0										_
# Paid	341	260	271										872
# Outstanding*	922	930	940						,				2,792
Total Amt. Assessed	\$71,050	\$63,600 \$66,000	\$66,000										200,650
Total Amt. Rescinded	\$7,400		\$7,200 \$7,000						,				21,600
Total Amt. Reduced	\$100	\$	80					j					100
Net Assessed	1											1	
Total Amt. Paid	\$69,250	\$69,250 \$53,350 \$56,200	\$56,200				5 4						178,800
Total Outstanding*	\$181,050	\$181,050 \$184,100 186,900	186,900										186,900

CLAIMS DEPARTMENT - Fine Activity Report September 2015



Claims Department - Fine Activity Reporeport

Fines Asses	ssed (#)			Fines Receiv	ed (#)
	FY 14-15	FY 15-16		FY 14-15	FY 15-16
July	413	355	July	198	341
Aug	438	296	Aug	205	260
Sept	478	316	Sept	254	271
Oct	421	0	Oct	259	0
Nov	381	0	Nov	234	0
Dec	446	0	Dec	245	0
Jan	455	0	Jan	224	0
Feb	378	0	Feb	368	0
Mar	434	0	Mar	423	0
Λpr	394	0	Λpr	234	0
May	390	0	May	363	0
Jun	359	0	Jun	604	0
Total	4.987	967	Total	3,611	872
Mo Avg	416	322	Mo Avg	301	291

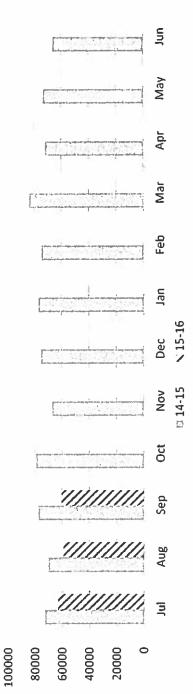
Net Fines A	Assessed (\$)*			Fines Collect	ed (\$)
	FY 14-15	FY 15-16		FY 14-15	FY 15-16
July	82,650	71,050	July	\$43,300	69,250
Aug	91,250	63,600	Aug	\$42,100	53,350
Sept	95,700	66,000	Sept	\$51,650	56,200
Oct	85,200	0	Oct	\$55,100	0
Nov	76,200	0	Nov	\$44,750	0
Dec	89,200	0	Dec	\$49,900	0
Jan	92,100	0	Jan	\$44,700	0
Feb	78,400	0	Feb	\$77,100	0
Mar	83,600	0	Mar	\$90,200	0
Apr	79,700	0	Apr	\$52,250	0
May	78,100	0	May	\$74,750	0
Jun	71,800	0	Jun	\$124,800	0
Total	1,003,900	200,650	Total	750,600	178.800
Mo Avg	83,658	66,883	Mo Avg	62,550	59,600

^{*}after reductions and rescinded

FORM 18 FINE ASSESSMENTS

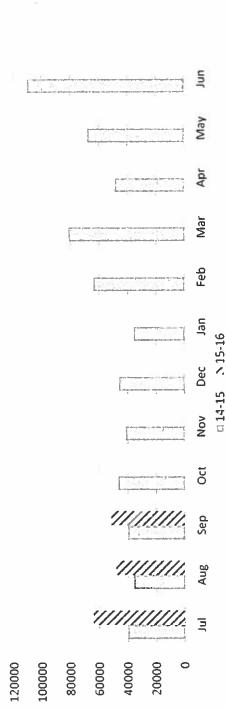
approaches that result in increased compliance levels and reduced Fine related costs to businesses in South Carolina. Consistent with overall Commission strategy, the Claims Department works with our Carrier partners to develop

A key "success measure" of this effort is the Form 18 Fine Assessment report. For the month of September 2015, this has resulted in an increase in Form 18 Fine Assessments to \$60,400 as compared to August 2015 of \$59,000. The actual number of fines assessed ncreased from 273 to 288 in September 2015

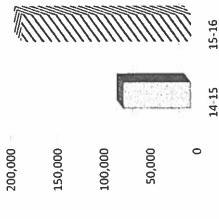


FORM 18 FINE COLLECTION

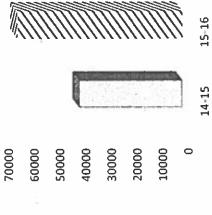
In September 2015, the Claims Department received payment on Form 18 Fines resulting in revenue of \$52,000



FORM 18 FINE ASSESSMENTS YTD Form 18 Fine Assessment is trending at 86% of prior year assessments.



FORM 18 FINE REVENUE YTD Form 18 Fine Revenue is trending at 160% of prior year collections.



State of South Carolina

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Workers' Compensation Commission

October 14, 2015

To: Gary M. Cannon

Executive Director

From: Amy A. Bracy

Judicial Director

RE: Monthly Judicial Report for September 2015

There were one hundred eighteen (118) Single Commissioner Hearings conducted during the past month, and there were sixteen (16) Full Commission hearings held in September.

The Informal Conference system conducted two hundred thirty-one (231) hearings during the last month.

There were eighty-one (81) regulatory mediations scheduled and thirty-three (33) requested mediations. The Judicial Department was notified of seventy (70) matters resolved in mediation, with the receipt of Forms 70.

Judicial Department Statisitcal Report Statistics For Fiscal Year 2015-2016

	July	August	Sept	0 tt	No.v	Dec	Jan	Feb	March	April	May	June	Totals Totals YTD YTD 2015-2016 2014-2015	Totals YTD 2014-2015
Claimant Pleadings	623	693	628										1,944	1,849
Defense Response to Pleadings	561	525	569										1,652	1,507
Defense Pleadings	267	313	293										873	843
Motions	141	134	142										417	337
Form 30	30	24	19										73	97
FC Hearings Held	16	5	16										37	40
FC Orders Served	11	7	20										38	53
Single Comm. Hearings Held	109	91	118										318	327
Single Comm. Orders Served	95	85	103										283	322
Consent Orders	280	222	297										799	670
Adminstrative Orders	85	43	61										189	193
Clincher Conference Requested	105	99	104										308	308
Informal Conference Requested	378	324	355										1,057	1,168
Informal Conference Conducted	247	252	231										730	902
Regulatory Mediations	81	99	81										228	348
Requested Mediations	45	23	33										101	85
Ordered Mediations	0	4	4										æ	7
Mediation Resolved	46	59	70										175	229
Mediation Impasse	28	23	34										85	69
Mediation Held; Issues Pending	0	0	0											
Claim Settled Prior to Mediation	14	11	25					-					50	74
Mediation Not Complete in 60 days	14	S	16										35	24

YTD Diff FY15-16 FY14-15 + (-) Mth Avg Mth Avg

616	502	281	112	32	13	18	109	107
648	551	291	139	24	12	13	106	94
(98)	(145)	(30)	(80)	24	m	15	6	39

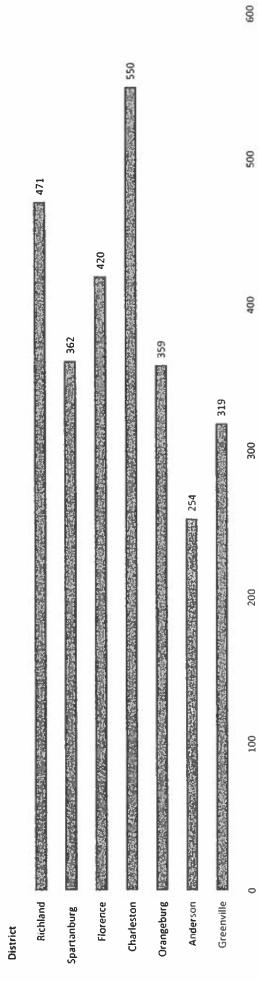
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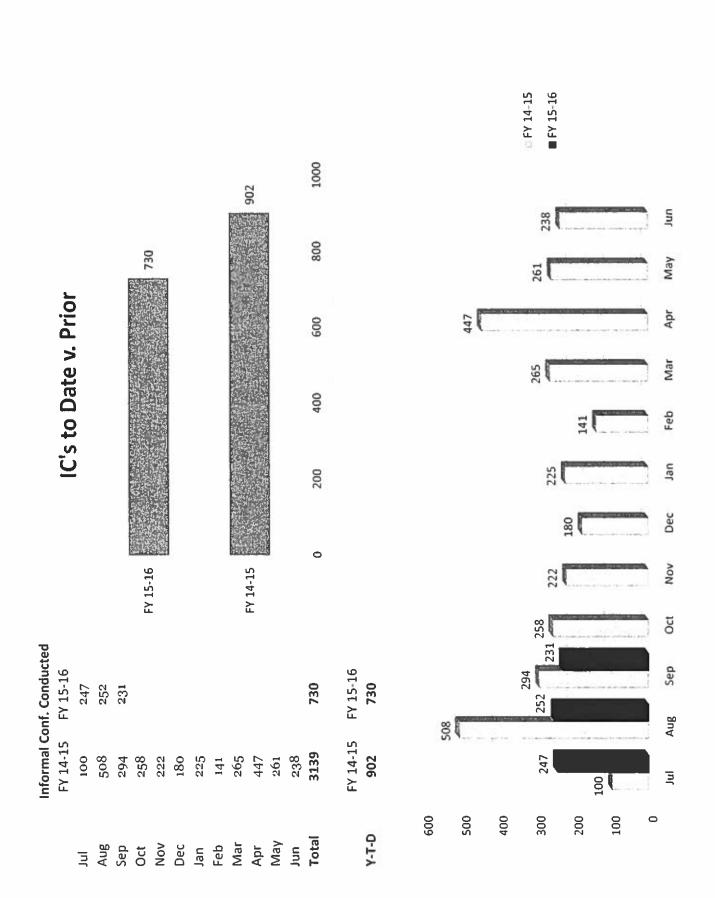
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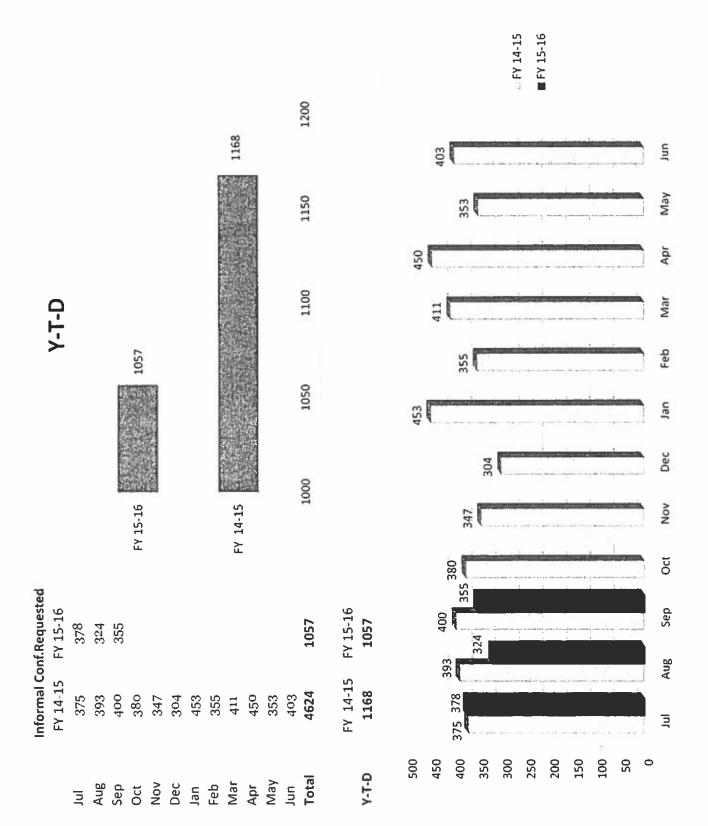
Pleadings Assigned - Three Year Comparison by Month

	District 1	ct 1		District 2	t 2		District 3	ξ.		District 4	t 4		District 5	ស		District 6	t 6		District 7	17	
-	Greenville	ville	-	Anderson	on		Orangeburg	urg		Charleston	ton	·	Florence	ə		Spartanburg	burg		Richland	þ	
	15-16	14-15	13-14	15-16	14-15	13-14	15-16	14-15	13-14	15-16	14-15	13-14	15-16	14-15	13-14	91-51	14-15	13-14	91-51	14-15	13-14
Jul	107	103	119	90	92	96	118	119	121	181	140	164	144	145	117	130	911	111	991	141	135
Aug.	110	98	121	9/	96	71	109	120	121	171	153	170	122	146	131	122	104	119	138	164	141
Sep	102	105	102	88	84	80	132	105	- 26	198	155	163	154	126	137	110	70	90	191	124	132
Oct		83	124		78	84		115	128		143	170		146	159		112	106		156	160
NON		80	115		56	49		93	115		115	163		135	115		80	26		127	112
Dec		66	78		98	93		108	102		133	123		119	108		85	95		146	113
Jan		109	92		80	56		120	100		163	151		158	62		108	88]	174	119
Feb		98	93		98	98		92	86		141	157		011	146		111	93		114	106
Mar		112	101		91	9/		132	107		156	121		118	130		122	91		140	128
Apr	L	66	86		87	69		62	100		165	144		120	141		88	101		149	150
May		101	88		73	- 26		105	124		158	169		140	121		101	100		158	153
Jun		89	81		99	- 26		102	95		143	148		147	110		117	79		139	123
Totals	319	1164	1212	254	675	996	359	1308	1308	220	1765	1843	420	1610	1510	362	1214	1152	471	1732	1572

Pleadings Assigned by District Year to Date







State of South Carolina

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Workers' Compensation Commission

Executive Director's Report Gary M. Cannon

October 15, 2015

Debit Card Ad Hoc Advisory Committee

The Debit Card Ad Hoc Advisory Committee met on Wednesday, September 23, 2015, at 2:00 p.m. in the First Floor Conference Room. The Committee's recommendation will be presented at the Commission business meeting on October 19, 2015.

Narcotics Use Ad Hoc Advisory Committee

The next meeting of the Narcotics Use Ad Hoc Advisory Committee is tentatively scheduled for Thursday, December 17, 2015, at 2:00 p.m.

FY 2016-17 Budget Plan

The FY 2016-2017 Budget Request was submitted to the Executive Budget Office, S.C. Department of Administration, on October 2, 2014. Chairman Beck, Mr. Cannon, Mr. Duffield and Ms. Sprang met with staff of the Governor's Budget Office on October 14 to discuss our request. A copy of the request will be presented to the Commission at the Business Meeting on October 19.

Annual Ethics & APA Training

The required annual ethics and APA training is scheduled for Monday, November 16, 2015, from 1:00—4:00 p.m. The training will take place in the first floor conference room. Michael Burchstead, General Counsel, State Ethics Commission, and Joe Turner, Assistant Disciplinary Counsel, SC Court Administration, will conduct the training.

Employee Meetings

An All Employee meeting was held on September 24. The next All Employee meeting is scheduled for October 22.

Personnel

Legal Internship

Dakota Derrick completed his law clerk assignment on September 23, 2015.

2016 Self-Insurers Conference

Moby Salahuddin, Executive Director, Self-Insurers Association, Inc., provided the date and location of the 2016 Self-Insurers Conference. The conference will take place at Kingston Plantation, Myrtle Beach, on April 5, 6 & 7. The 2016 Commission Calendar is updated to include this event.

Constituent /Public Information Services

For the period September 15, 2015 through October 14, 2015 the Executive Director's Office and the General Counsel's office had 390 contacts with various system constituents and stakeholders. The contacts included telephone communications; electronic and personal contacts with claimants or constituents, state agencies, federal agencies, attorneys, service providers, business partners; and letters with congressional offices.

SCWCC Stakeholder Electronic Distribution List

For the period September 15, 2015 through October 14, 2015, we added 13 individuals to the distribution list. A total of 562 individuals currently receive notifications from the Commission.

SC Vocational Rehabilitation Department (SCVRD)

SCVRD reported eight referrals in the following counties: Anderson, Berkeley, Greenwood, Horry, Kershaw, Pickens, Spartanburg, and York. SCVRD reports 26 referrals year to date

State of South Carolina

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Workers' Compensation Commission

TO: Commissioners

FROM: Gary M. Cannon

DATE: October 14, 2015

RE: Debit Card Advisory Committee Recommendations

On November 17, 2014, the Commission chartered an ad hoc advisory committee to study the issue of allowing carriers and employers to make indemnity payments by pre-paid debit card. The committee was made up of stakeholders from the workers' compensation industry. Johnny Baxley, III, Esquire, served as the chairman of this committee. Attached is a list of the committee members.

The committee conducted three meetings (April 1, May 28, and September 23). On September 23 the Committee voted to recommend the following changes to Regulation R67-1602.

Proposed changes to R.67-1602

(September 23, 2015)

Deleted language New language

- A. The employer's representative shall pay all compensation directly to the claimant or guardian, unless otherwise ordered by the Commission.
- B. The employer's representative may make a check payable to the claimant and the claimant's attorney, as allowed according to an approved Form 61, Attorney Fee Petition, or by order of the Commission.
- (C.) The employer's representative shall make-each-payment in the form of a check. Payment to a person other than as directed above shall not acquit, protect, or discharge the employer or its representative for the payment due.
- C. The employer's representative, or other payer shall make payment in the form of a check, unless the parties mutually agree to an alternate payment method as provided for in this section.

 An employer, employer's representative, or other payer may use an electronic payment system, including, but not limited to, an electronic funds transfer, a direct deposit, debit card, or similar payment system, as an alternative method of payment if:
 - (1) The claimant can immediately obtain payment in full;

- (2) When payment is made to a debit eard account:
 - (a) The payer shall not charge the claimant fees related to issuance of debit card.
- (b) Claimant must be provided a reasonable method to obtain payment in full without usage fees being incurred.
- (e) Any other fees associated with the use of the debit card shall be disclosed to the claimant in writing by the payer.
- (3) The method of payment is easily and readily accessible to the claimant:
- (4) The use of an electronic payment system is optional, at the election of the parties as documented in the records of the payer; and
- (5) Once the parties have agreed to use an alternate payment system in accordance with this section, either party may opt to change the method of payment to another method consistent with this section by providing 30 days written notice to the other party.
- D. Other than when making payment by check, an employer, employer's representative, or other payer shall not make a payment as described in section C above, without the full, free, and written consent of the claimant, obtained without intimidation, coercion, or fear of discharge or reprisal to accept an electronic payment as an method of payment. Default payment will be by check.
- E. Payment other than as directed above shall not acquit, protect, or discharge the employer, employer's representative, or other payer for the payment due.
- <u>F.</u> The claimant may request a hearing to assess a penalty and, or, interest for late payment by filing with the Commission's Judicial Department a motion to increase compensation payments according to R.67-215.

Debit Card Advisory Committee

November 2014

Johnnie Baxley, Chairman Willson, Jones, Carter & Baxley, P.A.

SC Small Business Chamber of Commerce

Nick Callas Popowski, Callas & Shirley, Attorneys at Law

CorVel Corporation

Lee Caplan Claims Manager

American Insurance Association

Nancy Chiesa Assistant Vice President Key Risk

Sedgwick Claims Management Services, Inc.

Brenda Corey SVP Compliance & Regulatory

Companion Property & Casualty Group

Sandra Corley Claims Supervisor

Liberty Mutual Insurance

David Guffy Strategic Practices

Federation of Independent Business Owners

Ben Homeyer

SC Workers' Comp Education Assn.

Roy Howell Attorney at Law, Trask & Howell, LLC rhowell@trask-howell.com 843-881-2236

Civil Justice Coalition

Earl Hunter
Executive Director
chunter@sccjc.org
803-771-0008

Injured Workers' Advocates Association

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Workers' Compensation Commission

TO: Commissioners

FROM: Gary M. Cannon

DATE: October 15, 2015

RE: Budget Proposal FY2016-17

Attached is the proposed budget for FY2016-17. The requested amount is \$1,993,572 for General Fund Appropriations and \$4,690,648 for the Earmarked Funds, for a total annual operating budget of \$6,684,220. See attachment "SCWCC Funding Summary FY2016-17".

General Fund

We are requesting the same level of funding in the General Fund Appropriations, \$1,993,572. The majority of this Fund contains expenditures for salaries and benefits for the Commissioners and their Administrative Assistants and various positions in other departments. In FY2015-16, the General Assembly approved an additional \$75,000 in recurring funds for the Information Security Program.

Earmarked Fund

Revenues

The revenues projected in the Earmarked Fund are \$1,889,310. "See attachment SCWCC Funding Summary FY2016-17". This revenue figure is based on historical data and projected trends in the Commission activities. The Total Revenue proposed for FY16-17 is \$539,590 less than budgeted in FY15-16. Please note:

- a. Training Conference Registration Fee. Due to a scheduling change we will conduct one less training workshops for stakeholders resulting in a projected revenue decrease of \$1,422.
- b. Sale of Publication and Brochures. Projected revenue decreased by \$6,443 due to the Commission's arrangement with a third party vendor to produce and publish the Medical Services Provider Manual.
- c. Workers' Comp Award Review Fee. Projected revenue decreased \$40,749 based a fewer number of cases being appealed.
- d. Sale of Photo Copies. Projected revenue decreased by \$30,801 based on decreased purchases of paper document copies.

- e. Workers' Compensation Filing Violation Fee. We project a \$424,524 reduction in this Revenue center due to the development and implementation of additional phases of the Subsequent Report of Injuries (SROI).
- f. Sale of Listings and Labels. Anticipated reduction in revenues of \$19,313 due to decrease demand for purchases of listings and labels.
- g. Workers' Comp Hearing Fee. We project that the number of single and appellate hearings will continue to decrease resulting in a revenue reduction of \$16,338.

Appropriated Fund Balance

As a result of Act 95 enacted by the General Assembly in 2014, the Commission is allowed to retain fifty percent of the Self-Insurance (SI) taxes collected. Since implementation, annual SI tax funding retained by the Commission has been historically a little more than \$2.4 million per year. We are proposing the use of \$2,843,888 of those funds from the Earmarked Fund balance to cover the budgeted expenditures in the Earmarked Fund.

Expenditures

The attached worksheet "SCWCC FY16-17 Proposed Budget" contains the actual expenditures for FY2015 Fiscal Year, the budgeted amount for FY15-16 and the amount proposed for FY16-17. The FY16-17 column includes the increase shown as either "Recurring" or "One-time" expenses. The expenditures are listed by department and Fund. GA is General Appropriation and EAR is Earmarked Fund.

FY 16-17

Annual Operating Budget Proposal Justification for Increased Expenditures

Sept 25, 2015 See Attachment "SCWCC Proposed Budget"

1. Commissioners - Earmarked - Taxable Subsistence

\$15,000

Increased amount requested based on historical actual use and projected trend for next year. Recurring

2. Administration - Earmarked - Personnel

\$194,000

Attorney I

\$55,000

This is a new FTE for the Legal Division. (Recurring)

Business Analyst Position

\$45,000

This is a new position in the Information Technology Department. The Commission is committed to effectively using technology to solve business problems and continually improving the business processes in the organization. One example is the recent implementation of electronic filing for SROI (Subsequent Report of Injury) for the Form 18. Previously these forms were sent in via mail or fax, a case was initiated, a file was created, the paper was scanned and then staff began processing. Our system now allows for the electronic filing of these forms, minimizing the work required by agency staff since the forms collection and processing are now fully automated. This system was designed and implemented by the one business analyst in place at the Commission. We have many other initiatives similarly focused on automating our current manual processes. To accurately and effectively automate these processes, it requires a business analyst to evaluate the current system, glean knowledge from the business unit and work closely with the business owners and IT department to design an automated business process. A business analyst will bridge the gap between the business unit owners and technology by translating the business needs into an appropriately designed system.

The executive leadership of the Commission sees the automation of business processes as a critical task for another reason. We have a large number of staff (almost 50%) capable of retiring in the next two years. The loss of this institutional knowledge will be staggering if we don't address this now. As we move from manual-based processes to automated workflows, the insight and perspective of those currently doing the work is instrumental in forging systems, processes and workflows that increase the efficiency and effectiveness of our operations. We want to augment our staff with another analyst at a salary of \$45,000. The total cost including fringe benefits is \$60,750. (Recurring)

Salary Adjustments - Reclassification and Performance Merit Program

\$94,000

The amount budgeted for potential salary increases for a reclassification of positions and an employee performance merit program. Reclassification of a position may occur as a result of increased duties and responsibilities of the position. The approval of a Reclassification requires completion of reclassification request, justification indicating new duties and responsibilities, and approval by Chairman upon recommendation of the Executive Director. Funds are requested for salaries and fringe benefits for the Employee Bonus Program. In 2014 the bonus program provided eligible employees a one-time bonus of an amount not exceeding \$3,000. Under the performance merit program, the amount received will be based upon employees whose performance has exceeded expectations in their department's successful accomplishments. The total expense for the 2015 program was \$93,000. (Reclassification Recurring: Performance Merit One time)

3. Administration - Earmarked - Other Personnel

2 law clerks, 15 hours per week at 13.00/hour

There are several areas of responsibility in which the Commission could use some part-time assistance from someone with legal training. The primary area where the law clerks could be of assistance would be helping the Commissioners and Appellate Panels draft Orders. Numerous Orders need to be drafted or revised by staff on a monthly basis. I currently have 4 files on my desk which need Orders drafted. Depending on the complexity of the case, drafting an Order can take anywhere from 1-4 hours, with possible revisions as requested by the Commissioner.

A second area would be assisting Commissioners with organizing and reviewing the evidence submitted in a case pending a decision by the Commissioner. Commissioners will regularly receive cases where voluminous amounts of evidence have been submitted for the Commissioner to consider, including hundreds of pages of medical reports or multiple expert and lay depositions. Law clerks could assist with organizing and summarizing medical records, reading and briefing depositions, viewing and summarizing video recordings, and flagging crucial pieces of evidence for the Commissioner's review. Depending on the volume of evidence submitted, this type of project could take from a few hours to a few days.

Another area would be assisting the Commissioners and staff with simple legal research functions. While research involving detailed analysis and drawing legal conclusions based thereon should be performed by Counsel, the Commissioners and staff make frequent requests to have a particular case or statute found and printed or emailed. These types of basic research requests could easily be handled by a law clerk.

It would also be beneficial to have law clerks available to sit in and observe hearings occasionally. This would allow them to monitor issues arising in cases involving procedure implemented by the Commission's staff, and identify areas where the Commission can improve its processes. It also may be beneficial, at the request of a Commissioner, to have a clerk sit in on a hearing involving multiple parties or witnesses, or other complexities, in order to assist the Commissioner.

Having clerks available to assist the Commissioners would help ease the backlog of cases awaiting decision by the Commissioners. Further, having clerks to handle some of these smaller projects would free up existing legal staff to focus on larger, more long-term projects and issues. (Recurring)

4. Administration - Earmarked - Expenses

\$20,000

Funds budgeted for fixtures, shelving removal and other office furniture related items which may result from the relocation or renewal of the office space lease agreement. (One-time)

5. Administration - Earmarked - Information Technology

\$711,771

Information Security Program (One-time)

There are multiple projects projected for FY 2016-17 designed to improve the Commission's security posture and to align information security with the Commission's mission, goals and objectives.

a. Mobile Device Management

\$14,661

Commissioners' conduct hearings all over the state and must be able to access agency information from mobile devices in order to execute their duties. This data is classified as confidential and restricted as it contains, at a minimum, medical records and PH (Personally Identifiable Information). It is imperative we secure the data, the applications and the resources used to conduct hearings through a mobile device management system. This system will allow us to provision, secure and manage mobile devices, applications and content while minimizing the security risk. It will also allow us to embrace Bring Your Own Device (BYOD), saving the device cost and data plan costs associated with each user. Mobile Iron is an application supported and recommended by DTO to accomplish this security objective. The anticipated cost to procure, install and configure the system is \$14,661. After the initial year, there will be a recurring maintenance cost of \$2,199. This amount is included in the first year's purchase price.

b. Update Progress System - Software rewrite

\$80,334

The Progress system is a mission critical application for the Commission. It is the system that manages the data for all claims from the filing of Form 12A or Form 50 to the filing of a Form 19. Further, it is the backbone that allows us to provide the claims information to stakeholders through eCase. The Progress system code was written in 2006, a time when information security was not considered a priority in the development of the software application lifecycle. In this project, our application using today's standards. The rewritten code will also improve the eCase application by providing a clearer and more intuitive user interface and enabling our application to be accessible in a mobile environment. This application rewrite has been estimated at \$80,334.

e. Information Security Compliance Program

\$51,230

The Commission has made significant investments in building a security plan which adequately protects the agency's resources, minimizes the risks of exposure, and supports the agency's mission and objectives. Since security threats are ever-changing and evolving, it is crucial we periodically contract with a third-party firm who can independently assess the security and vulnerabilities in our key systems, networks and processes. This audit should be conducted routinely. It is most appropriate to conduct the review in FY 16-17 upon the completed implementation of critical security systems. We anticipate this audit to cost \$51,230.

d. <u>DTO Services Contract for Infrastructure and Hosting</u>

\$104,569

The Commission is, at the recommendation of the Department of Technology Operations, under the State's Department of Administration, improving the security posture of the agency's aged hardware infrastructure. This will be done by migrating the applications and services running on two physical servers to a virtual environment. The new virtual environment will include an application server, a database server and a web server in both a development and production environment for a total of six virtual servers. The building of these development and production environments, the migration of the systems, processes and data, and the initial licensing fees will be a significant increase over prior contracts; the cost is projected at \$104,569. For subsequent years, the recurring cost for these hosted services is estimated at \$79,429; this amount is included in the initial cost.

e. View Image Project - Software Upgrade

\$40,257

To further enhance the objective of improving the effectiveness of communicating with stakeholders and providing access to claims and judicial data, the Commission approved the View Images project. The View Images allows stakeholders a more efficient way to view electronic images of case documents via eCase and it reduces the amount of paper documents requested from the Commission by the stakeholders. This system upgrade will have to provide for the electronic transfer of funds from the stakeholder to the Commission for the payment for the access to the electronic images of case documents. The expected cost of this application enhancement is \$40,257.

f. Virtualization - Licenses

\$12,555

With the conversion to a virtual environment and the separation of services between these environments, there will additional licensing costs for new server to server communications. These OnBase and BravePoint licenses are estimated at \$12,555, with a recurring annual maintenance licensing fee of \$1,883 for each year following. This recurring annual fee is not in addition to the initial cost.

Software Licenses

To continually improve the effectiveness and efficiency of the Commission's staff and to maintain compliance with licensing agreements, the Commission needs additional software licenses for existing applications required as well as new productivity applications.

a. Adobe Professional \$13,930

To come into compliance with licensing agreements based on our extensive use of electronic forms, and to allow our ability to capture and use electronic signatures, an additional 40 Adobe DC Professional licenses are needed. The State has not been able to negotiate a state-term contract with this vendor, so the expense is estimated at the published volume discounted rate of \$349 per user for a total of \$13,930. Annual licensing fees for Adobe products are estimated at 15% of the initial cost for a total cost of \$2,088. This cost is not incurred in the first year; instead it is an annual subscription, renewal at the end of the one-year contract period.

b. HelpDesk Software

\$4,000

While the Commission is a small agency in terms of number of staff, we are a very mobile workforce. Additionally, because we provide our clients with a portal to access case information, we receive and respond to a large number of requests for assistance with the eCase system. HelpDesk software would allow us to achieve a higher level of efficiency at a low investment cost of \$4,000 in year one. The software maintenance agreement will cost \$600 annually thereafter. The benefits of tracking helpdesk requests are improved customer service for both internal and external customers, faster response times, and ultimately, lowering information technology costs and increasing staff productivity.

c. Imaging Software for Laptops/Desktops

\$4,500

The Commission needs a tool to effectively manage a standard desktop/laptop image. Presently, the lack of this tool requires an IT staff member spend over 4 hours building a new computer as a result of a virus or other issue. The HelpDesk technician spends approximately 15 hours per month doing this work. An Imaging System will reduce this time 30 minutes and will provide additional benefits such as tools that delete sensitive data prior to a leased computer being returned, the ability to restore an image to multiple computers at the same time, and a log viewer that allows you to see when system activities occur. The cost of this system is \$4,500 initially with a \$650 licensing renewal fee annually after year one.

Hardware Replacement

There are times when a computer asset has reached it maximum useful life and must be replaced. The decision is more than a financial consideration. Security, staff productivity, total costs of ownership and equipment performance should all be relevant. Changes in business processes should also be evaluated to validate if there is more appropriate technology to apply.

a. Printers \$26,750

We currently have a total of 22 printers, many of which are consistently out of service. The poor performance and issues result in increased maintenance and service costs, more work for the IT staff in managing the issue and re-routing printer functionality for staff and overall inefficiencies in operations. We can minimize these by purchasing 10 printers and reallocating agency-wide resources to these printers at a cost of \$26,750.

b. iPads \$12,708

The Commissioners use iPads as the preferred mobile device for accessing case information remotely. These devices presently in use are the first generation model which are considered "end of life" and are not accepted as compliant devices by Mobile Iron. The cost of replacing these devices is \$12,708.

c. Cell Phones \$3,150

The standard model cell phone in use at the Commission is Apple's 4S. This device is considered "end of life" by Mobile Iron. To upgrade these devices to security-compliant models the cost will be \$3,150.

d. Desktop/Laptop Replacement

\$54,675

The Commission has 27 workstations that are over four years old and need to be replaced. The replacement of these will cost \$54,675.

e. Document Imaging Equipment

\$249,712

As we move from a paper-based claimant system to a digital one, many forms and records are submitted electronically. This shift in workflow demands we re-evaluate our current scanning processes. The Commission will continue to utilize high-speed scanners to handle the intake of voluminous files for certain areas like the mailroom, but we can reduce our recurring investment if we utilize less expensive desktop scanning equipment to handle the smaller files. The total cost to complete this project is \$249,712.

f. Video Conferencing

\$38,740

There are many reasons a video conference solution could benefit the Commission. Reducing travel costs and increasing the productivity of Commission staff are obvious ones. The more important benefit is minimizing the travel inconvenience for injured workers. Our claimants and the respective legal team would be far better served by a system which allowed non-contested hearings to be handled via streaming video and audio. The objective of this project is to build a proof of concept, or prototype system. Its success will require the commitment and participation of several law firms that practice Workers' Comp so the system can be successfully evaluated. This scope of this prototype is to outfit one of the hearing rooms at the Commission with all the required equipment and services to conduct video conferences. The cost to build the prototype with the required services is estimated at \$38,740 for the first year; for each thereafter, an annual support and maintenance agreement is estimated at \$5.811.

IMAS - Earmarked - Expenses

6. Microfilm Conversion Project (One-time)

\$93,500

The Commission is charged with providing insurance coverage verification in support of its "claims file processing" and "compliance enforcement" activities. In order to accomplish this task, the Commission utilizes two primary data sources. The first is information compiled by the National Council on Compensation Insurance (NCCI). NCCI is a non-profit, industry supported "watchdog" organization that (among other things) serves as a data clearinghouse for workers' compensation insurance policies. Although the Commission has utilized the NCCI data in part since the mid-1980s, it was not until NCCI incorporated self-insurer information into their database in 2008 that the Commission began to rely solely on NCCI for its insurance coverage verification.

The second data source is a microfilm database housed at the Commission's offices. The Commission's microfilm database is comprised of photographic images of workers' compensation insurance policy information for numerous companies and organizations in South Carolina. These images are stored on rolls of translucent microfilm. Currently, the Commission has 180 rolls of microfilm containing approximately 1,100,000 individual images. The information contained on these images relates to insurance coverage data complied between the mid 1930's until 2008. Since 2008, all data has been stored through NCC1.

As the South Carolina Department of Archives and History will attest, microfilm (as a media) is susceptible to degradation over time. Exposure to heat (as well as flame) and other environmental conditions accelerate this degradation. In order to prevent the loss of information stored on its microfilm database, the Commission proposes implementing a project by which the microfilm images can be transferred to digital images and stored on specified server locations. By so doing, the Commission will be able to maintain these critical records in perpetuity.

Based on previous cost quotations received in previous years, the Commission anticipates a cost of \$93,500 (8.5 cents per image) to convert the microfilm data to a digital format. This cost estimate is inclusive of ancillary QA/QC processes as well and data storage cost in year one.

7. Fringe Benefits – Earmarked – Fringe (Recurring)

\$48,071

Funds for the Commission's portion of retirement, social security, health insurance, workers' comp insurance, unemployment insurance, dental insurance, supplemental long term disability insurance, life insurance and tort insurance. (Law clerks - \$7, 371; Business Analyst I - \$15,750; Attorney I - \$18,150; Reclassification - \$6,800).

SCWCC Funding Summary FY 2016-17

Proposed Budget												
		FY	FY			FY	FY 2016-17					
		2014-15		2014-15		2015-16	Proposed			Variance		
	<u> </u>	Budget		Actual		Budget	Budget					
General Appropriations	\$	1,924,402	\$	1,915,177	\$	1,993,572	\$	1,993,572	\$	27		
Earmarked Fund Revenues	\$	2,421,000	\$	2,743,744	\$	2,428,900	\$	1,889,310	\$	(539,590)		
Earmarked Fund Appropriated Fund Balance	\$	882,990	\$	517,629	\$	1,143,346	\$	2,801,338	\$	1,657,992		
Total Funding:	\$	5,228,392	\$	5,176,550	\$	5,565,818	\$	6,684,220	\$	1,118,402		

			į	Appropriations	an	d Revenues						Budget		Proposed		
		Fiscal Year		Fiscal Year		Fiscal Year		Fiscal Year		Fiscal Year		nan8e.		Budget		
		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2015-17		
General fund Appropriations	_										5	1,993,572	S	1,993,572	FY	15-16 budget a
			E	armarked Fu	nd							Budget	F	Proposed		
		Fiscal Year						2012 11		2014 15		2015 15		Budget		Difference
Revenue Source	-	2010-11	4	2011-12	-	2012-13	-	2013-14		2014-15	_	2015-16		2015-17		
Training Conference Registration Fee	\$	8,020		6,315		8,450		5,780		400	\$	5,000	\$	3,578		
Sale of Publication and Brochures	\$	21,963	\$	6,370	-	4,465		3,900	\$	4,215		8,000	-	1,557	-	1001
Workers Comp Award Review Fee	\$	75,000	\$	73,200		61,790	-	39,750		38,850	-			32,251	-	
Sale of Photocopies	\$	93,958	\$	88,250	\$	87,499		62,485	5	80,989	\$	88,000	\$	57,199		
Workers Compensation Filing Violation Fee	\$	2,036,697	\$	1,669,188	\$	1,576,011		1,613,161	\$	2,026,689	-	1,660,000		1,235,476		
Sale of Listings and Labels	\$	41,550	\$	25,133	\$	25,487	5	21,084	\$	23,119	\$	25,00D	5	5,687	-	
Workers' Comp Hearing Fee	5	549,080	\$	562,050	\$	533,415	\$	540,391	\$	569,486	\$	562,000	\$	545,662		1
Parking											S	5,900	_	5,900	-	
Other											S	2,000	5	2,000	\$	
Insurance Reserve Refund			5	33,238	\$	3,493									S	
															5	
															\$	
Total Earmarked Revenue:	5	2,826,268	\$	2,463,744	\$	2,300,610	\$	2,286,551	\$	2,743,748	\$	2,428,900	\$	1,889,310	\$	(539,590)
Earmarked Approp Fund Bat General Fund Carry Forward FB Total Fund Balance:	\$	427,815	\$	612,490	\$	535,066	\$	951,066	S	517,625	\$	1,143,346 15,226 1,158,572	\$	2,801,338		

				scw	CC FY16-17	Pro	oposed Bud	lget					
			FY		FY		FY			F	Y 2016-17		
		20	14-15	2	2014-15	;	2015-16		Increase	/De	crease	F	roposed
Comi	missioners	В	udget		Actual	В	udgeted	Re	curring	0	ne-time		Budget
GA	Chair	\$	121,268	\$	116,371	\$	121,268					\$	121,268
	Commission	\$	698,231	\$	723,265	\$	698,231					\$	698,231
	Staff	\$	313,837	\$	320,701	\$	313,837					\$	313,837
EAR	Personnel						_					\$	•
	taxable sub	\$	50,000	\$	60,272	\$	55,000	\$	15,000			\$	70,000
	Expenses	\$	212,219	\$	233,929	\$	230,700					\$	230,700
Adm	inistration												
GA	Personnel	\$	98,915	\$	98,915	\$	98,915					\$	98,915
	Other Pers	\$	47,092	\$	52,152	\$_	47,092					\$	47,092
	Expenses					\$	75,000					\$	75,000
			_										
EAR	Personnel	\$	452,641	\$	439,767	\$	565,119	\$:	120,000	\$	74,000	\$	759,119
	Other Pers	\$	85,004	\$	80,034	\$	41,000	\$	21,060	\$	-	\$	62,060
	Other Pers		-	\$	7,103			\$		\$		\$	•
	Expenses	\$	824,968	\$	807,820	\$	1,000,649			\$	20,000	\$	1,020,649
	Info Techno	logy								\$	711,771	\$	711,771
J	udicial											,	
GA	Personnel	\$	29,267	\$	2,908	\$	29,267					\$	29,267
	Other Pers											\$	•
	Expenses											\$	•
EAR	Personnel	\$	299,450	\$	290,931	\$	292,779					\$	292,779_
	Other Pers								_			\$	•
	Expenses	\$	28,890	\$	14,835	\$	12,800					\$	12,800
	IMAS							<u> </u>					
GA	Personnel	\$	26,632	\$	26,632	\$	26,632					\$	26,632
	Other Pers								_		_	\$	-
	Expenses											\$	-
EAR	Personnel	\$	455,799	\$	445,362	\$	445,000					\$	445,000
	Other Pers			\$	5,200	\$	22,881					\$	22,881
	Expenses	\$	74,138	\$	48,917	\$	54,500	\$	-	\$	93,500	\$	148,000
	Claims					Ĺ							
GA	Personnel	\$	77,223	\$	76,500	\$	77,223					\$	77,223
	Other Pers				<u></u> -							\$	
	Expenses	1					.					\$	•
						Г							
EAR	Personnel	\$	331,158	\$	306,244	\$	272,010					\$	272,010
	Other Pers	\$	5,475	\$	5,466							\$	•
	Expenses	\$	33,989	\$	20,897	_	19,700			П		\$	19,700

F	ringe Benefits							
GA	Fringe	\$ 496,796	\$ 437,461	\$ 506,287				\$ 506,287
				·				
EAR	Fringe	\$ 465,400	\$ 554,868	\$ 559,928	\$	48,071	\$ 15,000	\$ 622,999
	Totals	\$ 5,228,392	\$ 5,176,550	\$ 5,565,818	\$:	204,131	\$ 914,271	\$ 6,684,220